

# UPPER MACQUARIE COUNTY

## ANNUAL OPERATIONAL PLAN FINANCIAL YEAR 2019/2020

ADOPTED 14<sup>TH</sup> JUNE 2019

KEY DOCUMENT – KD\_UMCC\_2019\_11

The Local Control Authority for weed biosecurity throughout the areas of  
Bathurst Regional Council, Blayney Shire Council, Oberon Council and the Lithgow City Council.

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UPPER MACQUARIE COUNTY COUNCIL

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# Introduction

Section 405 of the *Local Government Act (1993)* requires that the County Council have an annual Operational Plan which is adopted before the beginning of each financial year and which outlines the activities to be undertaken that year as part of the Delivery Program.

The Operational Plan is an annual sub-plan of the 4-year focused Delivery Program, and must include the Statement of Revenue Policy.

The draft Operational Plan must be publicly exhibited for at least 28 days and public submissions can be made to Council during the period.

The County Council must accept and consider any submissions made on the draft Operational Plan before adopting the Operational Plan.

Clause 201 of the *Local Government (General) Regulation 2005* includes provisions relating to the content of the County Council's annual statement of revenue policy.

This includes details (as applicable) of: Estimated income and expenditure; Ordinary rates and special rates; Proposed fees and charges; Council's proposed pricing methodology; and Proposed borrowings.

This Operational Plan:

- Is prepared as a sub-plan of the Delivery Program.
- Directly addresses the actions outlined in the Delivery Program and is linked to the Business Activity Strategic Plan which identifies strategic projects, programs and activities that Council will undertake progressively within the subject financial year, and subsequently, towards achieving the County Council's principle activity of managing weed biosecurity.
- Allocates nominal responsibilities for each project, program or activity.
- Identifies suitable measures to determine the effectiveness of the projects, programs and activities undertaken.
- Includes a detailed budget for the activities to be undertaken in the subject year.

## **COUNCIL VISION for WEED BIOSECURITY**

Upper Macquarie County Council will strive to ensure that Weed Biosecurity Risk is not a significant factor limiting:

- a) agricultural productivity;
- b) the quality of the rural environment and;
- c) the prosperity of rural communities in the NSW central tablelands.

## **COUNCIL MISSION for WEED BIOSECURITY**

The mission for the Upper Macquarie County Council is to make sure all private and public landholders manage their properties to reach and maintain a sustainably low level of weed biosecurity risk.

This mission is shared with all those agencies striving to reduce biosecurity risks across the country, throughout the regions and locally with the constituent councils, landholders and the whole community living within the Upper Macquarie district

## STATEMENT OF PRINCIPAL ACTIVITY

Upper Macquarie County Council is a single purpose (weed biosecurity) council in terms of local government legislation, which dictates by default that its *principle activity* and core business functions are primarily driven by biosecurity legislation. In this context the council operates across multiple levels and within (sometimes) duplicative regulatory environments as follows:

- A.** Implementing a small part of a wider Australian Weed Strategy targeting weeds of national significance; and further targeting biosecurity matters of NSW State significance through the NSW Weed Action Program. These efforts are contributing sub-regionally to addressing the national weed biosecurity problem.
- B.** Participating at a NSW Central Tablelands regional level implementing a significant part of the Central Tablelands Regional Strategic Weeds Management Plan - covering about 1/3<sup>rd</sup> of the total land area - including the majority of the state forests and national parks in the region; and
- C.** Operating on a day-to-day basis across four 'general purpose' local council areas, which combined cover some 1,347,800 hectares of land, is intersected by nearly 3,920 kilometres of roadways, and supporting a population of about 77,000 people. The County Council at this sub-regional / local level exercises its function to the exclusion of the constituent councils.

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*In the following tables the Column 2 provides the link back to the Strategic Objectives set out in the Business Activity Strategic Plan as they relate to the single principle activity of the County Council that is Weed Biosecurity.*

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<b>Provide information to Council to allow decisions at Council Meetings</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Ensure Business Paper is ready for distribution.	Governance 12	GM	At least 3 days, but preferably 5 working days, prior to the Council meeting.	Satisfactory completion of task in accordance with target level.

<b>Respond to Councillor inquiries related to the administration function</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Provide information to Councillors within council's policy guidelines.	Governance 12	GM	On day requested, where possible, or within 5 working days (unless request requires detailed investigation).	Satisfactory completion of task in accordance with target level.

<b>Update council policy register</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Update new or amended administration policies in Council's policy register.	Governance 12	GM	Within 14 days of adoption or amendment. Within 2 months of expiry of policy or every 2 years.	Satisfactory completion of task in accordance with target level.

<b>Provide information to public in a timely and effective manner</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Ensure council business papers are made available to the public. Ensure business papers are provided to constituent Councils.</p> <p>Ensure other public information is made available at council's office.</p> <p>Ensure minutes, Business Papers, and other public information is posted on the Council's website.</p>	Governance 12	GM	<p>At least 3 working days before the council meeting.</p> <p>As soon as practicable after it becomes public information.</p> <p>As soon as practicable.</p>	Satisfactory completion of task in accordance with target level.

<b>Ensure all statutory requirements are completed and financial returns and plans are completed and lodged by the due date</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Financial Data collection return  Notice of meeting at which audited reports are to be presented.  Audited financial reports presented to public.  Audited Financial Statements to Department of Local Government.	Governance 6	GM	Quarterly to next available Council Meeting Date specified by Office of Local Government.  Well before November Meeting  At or before November meeting  By November 30 <sup>th</sup>	Satisfactory completion of task in accordance with target level.

<b>Ensure all other statutory returns are completed and lodged by the due date</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Pecuniary Interest Returns.  Council Annual Report prepared and forwarded to Minister.  Other returns as required by Office of Local Government, Department of Primary Industries, or others.	Governance 12	GM	30 <sup>th</sup> September  30 <sup>th</sup> November  Not later than return date specified.	Satisfactory completion of task in accordance with target level.

<b>Continue current financial management direction and review Business Activity Strategic Plan and Delivery Plan</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Review Business Activity Strategic Plan.  Review Delivery Plan  Provide adequate funds for employee leave entitlements	Governance 12	GM	Annually or as required.  As required or 4 yearly.  Maintain cash at not less than 50% of Long Service Leave liability.	Satisfactory completion of task in accordance with target level.



<b>Continue to ensure the provision of finance to the Council from available sources</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Liase with Constituent Council regarding the level of Council contributions and services provided.</p> <p>Advise Constituent Councils of the County Council's estimates for the forthcoming financial year, and the contribution sought from them.</p> <p>Make application to Department of Primary Industries for grants under NSW Weeds Action Program as necessary.</p> <p>Pursue realistic opportunities for securing grant funds from other available sources.</p>	Governance 6	GM	<p>As required.</p> <p>By August 31st</p> <p>As required under Weeds Action Program.</p> <p>As required.</p>	Satisfactory completion of task in accordance with target level.

<b>Implementation of council decisions</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Implement council decisions in a timely manner following council meeting	Governance 12	GM	Routine actions within 10 working days of council meeting.	Satisfactory completion of task in accordance with target level.

<b>Provide financial information and advice to Council</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Provide financial information as required.</p> <p>Provide QBRS update on financial trends relating to council's expenditure</p>	Governance 6	GM	<p>At council meetings as applicable.</p> <p>At Council Meeting following end of quarter.</p>	Satisfactory completion of task in accordance with target level.

<b>Ensure that Council's Operational Plan is considered in order to allow adoption by the due date</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>

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Draft plan to be adopted to allow 28-day public exhibition.	Governance 12	GM	Before April 30 <sup>th</sup>	Satisfactory completion of task in accordance with target level.
Draft Plan to be adopted following consideration of any submissions received.			June meeting.	

<b>Promote the county interests through participation in council bodies</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Participate in Macquarie Valley Weeds Committee through attendance at meetings and supply of information as required.	Governance 8	GM	Attend meetings and provide information as requested.	Satisfactory completion of task in accordance with target level.

<b>Provide active support to Local Government NSW</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Provide information where appropriate as requested by Local Government NSW to assist it to lobby governments.  Utilise the services of the Local Government NSW to further Council's interests.	Governance 12	GM	Information to be provided by the date requested.  As and when required by council.	Satisfactory completion of task in accordance with target level.

<b>Actively pursue politicians to further the council's interests</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Meet with State and Federal politicians to promote the interests of the council.	Governance 12	GM	As appropriate depending on issues	Satisfactory completion of task in accordance with target level.

<b>Minimise the risks associated with all functions of Council</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Monitor risks associated with the functions of council.	Governance 12 Biosecurity 2	GM	Ongoing.	Satisfactory completion of task in accordance with target level.
Analyse and prioritise all risks identified.			Within 3 months after identification.	
Minimise exposure through rectification of risks.			As possible within budget constraints.	
Reduce ICT risk			Ongoing.	

<b>Ensure Council staff are aware of their WHS duties and responsibilities and Risk Management</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Provide training to staff on relevant legislation.	Governance 12 Governance 10 Biosecurity 2	GM	Ongoing as identified.	Satisfactory completion of task in accordance with target level.
Provide staff with training on risk management.			Ongoing as required	
Update staff training program			Annually	

<b>Implement system of information technology capable of providing information that is relevant and timely.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Monitor technology improvements and assess future requirements.	Governance 7 Biosecurity 4 Biosecurity 5	GM	1. Ongoing	Satisfactory completion of task in accordance with target level.
Update Council's computer system, both hardware and software, to ensure that it enhances management and record keeping.			2. Ongoing.	
			3. As required.	

<b>Maintain and update as required the council's records management system</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Monitor record keeping procedures to ensure that they provide the best method of maintaining an accurate record of council activities.	Governance 11 Biosecurity 4	GM	Ongoing.	Satisfactory completion of task in accordance with target level.

<b>Introduce a system for electronic mapping of weed infestations.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Expand the introduction of electronic mapping of priority weed infestations.	Governance 7 Biosecurity 4	GM	Ongoing.	Satisfactory completion of task in accordance with target level.
Continue the training of staff in the use of the CREST and associated GIS system in order to ensure it's most effective and efficient use.			Ongoing.	

<b>Compile accurate data on the condition of current council assets.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Maintain assets register for all assets valued over \$5,000.	Governance 12	GM	Ongoing.	Satisfactory completion of task in accordance with target level.
Review maintenance requirements for key assets and incorporate costs in budget.			Ongoing.	
Analyse council's current plant fleet and its activities and assess future plant needs.			Ongoing	

<b>Actively pursue the control of weeds along the roadsides in the council area.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Prepare and publish on-line the annual roadsides weed control program and herbicide use plans.</p> <p>Carry out necessary control works in line with Council's budget allocations.</p> <p>Respond strategically to reports of weeds on roadsides.</p>	<p>Biosecurity 3</p>	<p>CWO</p>	<p>Prepared by September 30<sup>th</sup> annually</p> <p>As seasonal conditions permit.</p> <p>As required.</p>	<p>Satisfactory completion of task in accordance with target level.</p>

<b>Actively pursue the control of weeds on private lands.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Inspect private lands to assess weed invasion risk and advise landowners to fulfil their legal responsibilities in relation to weeds.</p> <p>Provide information to landowners on priority weed control.</p> <p>Respond to priority weed complaints.</p> <p>Undertake enforcement action according to Council weed risk management system and policies.</p>	<p>Governance 12 Biosecurity 1 Biosecurity 2</p>	<p>CWO</p>	<p>Ongoing according to policy and available resources.</p> <p>If not done at time of inspection within 1 week.</p> <p>Initial inspection within 10 to 15 working days where possible.</p> <p>Ongoing according to policy and available resources.</p>	<p>Satisfactory completion of task in accordance with target level.</p>

<b>Provide access to competitively priced chemicals for participants in council weed control programs and purchasers of bulk supplies.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
<p>Provide access to chemicals at commercially competitive prices.</p>	<p>Governance 12 Biosecurity 3</p>	<p>GM</p>	<p>As required.</p>	<p>Satisfactory completion of task in accordance with target level.</p>

<b>Actively pursue the control of weeds on land of Forestry Corporation NSW.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Inspect Forestry Corporation land areas and advise of weed control requirements.	Governance 12 Biosecurity 1 Biosecurity 2 Biosecurity 9	CWO	Ongoing	Satisfactory completion of task in accordance with target level.
Follow-up to ensure control work is carried out on priority weed risks.			Ongoing	
Inspect un-fenced road areas surrounding forest areas.			Ongoing	

<b>Actively pursue the control of weeds on lands of other public authorities</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Inspect lands of public authorities and advise of weed control requirements.	Governance 12 Biosecurity 1 Biosecurity 2 Biosecurity 9	CWO	Ongoing	Satisfactory completion of task in accordance with target level.
Provide information to public authorities on priority weed control requirements.			As required as resources are available.	
Respond to complaints regarding priority weeds on land of public authorities.			Initial inspection within 10 to 15 working days where resources available.	

<b>Conduct aerial spraying programs for priority weeds</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Organise aerial spraying programs for priority weeds across the district	Governance 12 Biosecurity 3	GM CWO	As seasonal conditions permit and demand requires.	Satisfactory completion of task in accordance with target level.
Publicise aerial spraying programs as applicable to ensure optimum landholder participation.		GM CWO	As required.	
Organise aerial spraying (involving all inspectors) throughout the county area in accordance with programs.		CWO	In accordance with programs.	

<b>Actively pursue regional resource sharing with nearby agencies to provide cost benefits to council in provision of services.</b>				
<b>Required Activity</b>	<b>Objective</b>	<b>Resp.</b>	<b>Target</b>	<b>Performance measure</b>
Pursue resource sharing with nearby councils and other public authorities to achieve coordinated approaches to weed control.	Governance 6 Biosecurity 1 Biosecurity 2	GM	Liaise with appropriate members and officers of surrounding councils and other public authorities as required.	Satisfactory completion of task in accordance with target level.

# Revenue Policy

## What Revenue will be raised and how

Council's revenue is expected to be derived from the following main sources in 2019/2020: Certain Amounts will come from Contributions from Constituent Councils, and Weed Action Plan Grants from the NSW Government through Local Land Services. Uncertain Amounts: may be derived from the Sale of Herbicides; provision of specialised weed control treatment services to landholders; and service or enforcement fees and charges. The uncertain amounts are subject to the vaguery of weather and economic conditions during the period.

In setting its financial objectives Council takes into account that there are significant financial constraints that are imposed by legislation (there is no legal ability to raise any rates or charges); and their capacity to raise revenue from incidental fees and charges is limited by economic factors including the need to provide price competitive services. Notwithstanding these limitations, the Council is continuously striving to improve the effectiveness and efficiency of its discretionary services, which it offers, without taking from its core functions as a biosecurity inspection and enforcement agency. The Council will investigate and pursue alternative appropriate income producing opportunities, consistent with its principle business activity, as and when they might become available.

## Council Rates.

Council does not levy any rates and as such relies on untied voluntary contributions from its Constituent Councils increased by the rate-peg annually. In 2019/2020 constituent councils have agreed to provide additional contributions to fund the continuation (rather than phasing out) of a recurrent roadside weed control program – such extra funds are essentially tied to this function.

## Grants from Government Departments and other Authorities

The main grants that the Council receives are 'tied' and 'term recurrent' provided through the NSW Department of Primary Industries under the *NSW Weeds Action Program*. The Council is funded as a participant in the Department of Primary Industries – Local Land Services regional control program consisting of all local control authorities in the area of Central Tablelands Local Land Services.

The Council may actively pursue the availability of project grants from other sources, however the opportunities for relevant types of grants are few and far between, and often the Copunty Council is not eligible to do so.

## Landholder Service Charges

The Council generally makes herbicides available for sale to local landholders and provides other weed control services directly or through agents on a full-cost recovery basis or quotation basis. The landholder services charges typically relate to aerial and ground based weed control activities.

## Landholder Enforcement Charges

The Council may impose, or have a court impose, penalties where landholders fail to meet their weed biosecurity duties despite being encouraged and warned of the requirements. Such landholder enforcement charges typically relate to infringement notices, court orders, and cost recovery enforcement works – all of which are directly or indirectly set by regulation.



## Fees and Charges Schedule:

<b>Regulatory Items (INCOME)</b>	<b>Fee / Charge</b>
Certificates under Section 28 (2) of Schedule 7 of the Biosecurity Act (2015)	\$200 <i>(As per Schedule 5 of the Biosecurity Regulation 2017)</i>
Subdivision Certificate relating to Weed Biosecurity matters relating to Environmental Planning & Assessment Act consent requirements.	\$200
Certificates as to adverse affectation relating to the Conveyancing (Sale of Land) Regulation (2017)	\$200
Any other Certificate / Inspection Report as to the current status of priority weeds and weeds of community concern on a property.	\$200
<b>Cooperative Weed Control Work (INCOME)</b>	
Work on private land by Council by arrangement with the landholder	Cost inc GST plus margin (labour materials and travel) @ 115% OR Quote Basis.
<b>Enforcement - Entry and Control Work (INCOME)</b>	
Enforcement Action (Work) on private land by Council under Section 133 of the Biosecurity Act (2015)	Full recovery of all operational costs and administration expenses incurred in connection with the action.
Enforcement Action (Work) on private land by Council under Section 147 of the Biosecurity Act (2015)	Full recovery of all operational costs and administration expenses incurred in connection with the action.
<b>Prosecution Fees (INCOME)</b>	
Fee for (agreement to) withdrawal of prosecution for failing to control priority weeds or to comply with a weed control notice	On withdrawal of a prosecution, once commenced, \$300 + court costs + legal costs + reinspection cost.
Fee for Court Attendance by General Manager or Council Inspector to pursue prosecutions	\$125 per hour (including travelling time) + GST + incidental expenses such as accommodation and travel.
<b>Penalty Infringement Notices (INCOME)</b>	
	Penalties as per Schedule 6 of the Biosecurity Regulations (2017) (Minimum \$1,000 per infringement)
<b>Chairman &amp; Councillor Fees (EXPENSE)</b>	
	Sitting Fees and Travel Allowances as prescribed under the Local Government Act (1993) and according to UMCC Policy 2018/07. CPI Increase in 2019/2020 to be applied to 2018/2019 rate as set by OLG Circular in due course.

## Budget Estimates for Income & Expenditure 2019/2020

This is the statement containing the detailed estimate of the council's **expenditure** for 2019/2020 required by Clause 201 of the *Local Government (General) Regulation 2005*.

UPPER MACQUARIE COUNTY COUNCIL OPERATIONAL PLAN BUDGET 2019/2020				
EXPENDITURE	2018/2019	2018/2019	2019/2020	2019/2020
	ORIGINAL ESTIMATE	3/4 REVISED ESTIMATE	CURRENT ESTIMATE	Difference Year: Year
<b>GOVERNANCE</b>				
Members Costs and Allowances	\$29,950	\$29,950	\$30,699	\$749
Subscription - LGNSW	\$1,800	\$1,800	\$1,845	\$45
Liability & Indemnity Insurances	\$32,500	\$32,500	\$35,075	\$2,575
Public Notification & Consultation	\$8,500	\$4,000	\$7,000	\$2,500
Legal Fees	\$15,000	\$4,000	\$10,000	\$(3,000)
Audit Fees	\$17,000	\$17,000	\$19,500	\$2,500
<b>GENERAL MANAGEMENT</b>				
Management Staff Expenses	\$178,512	\$171,583	\$177,117	\$(1,394)
Staff Support Services	\$37,600	\$36,100	\$37,675	\$75
Accounting & Record Fees	\$13,100	\$10,500	\$10,900	\$1,800
Office Accomodation	\$6,000	\$6,700	\$8,200	\$2,200
Technology Operation	\$37,500	\$40,000	\$42,500	\$5,000
Office Materials and Services	\$13,000	\$12,500	\$15,300	\$2,300
<b>BIOSECURITY COMPLIANCE</b>				
Biosecurity Officer Staff Expenses	\$419,494	\$383,636	\$421,815	\$2,321
Plant Running Expenses	\$42,000	\$43,000	\$46,000	\$4,000
<b>ROADSIDE WEED CONTROL</b>				
Roadside Spraying - Bathurst	\$57,700	\$57,700	\$58,566	\$865
Roadside Spraying - Lithgow	\$47,700	\$47,700	\$48,416	\$715
Roadside Spraying - Oberon	\$26,800	\$26,800	\$27,202	\$402
Roadside Spraying - Blayney	\$18,900	\$18,900	\$19,184	\$283
<b>LANDHOLDER WEED SERVICES</b>				
Private Ground Works		\$6,000	\$3,000	\$3,000
Private Aerial Spraying	\$500,000	\$350,000	\$500,000	\$-
Herbicide Sales to Landholders	\$50,000	\$45,000	\$24,000	\$(26,000)
<b>DEPRECIATION</b>				
Plant & Equipment Depreciation	\$41,000	\$41,000	\$52,000	\$11,000
<b>CAPITAL WORKS</b>				
Vehicle Replacement	\$-			
Technology Replacement	\$-	\$45,000		
<b>TOTAL EXPENSES</b>	<b>1,594,055</b>	<b>1,431,369</b>	<b>1,595,993</b>	<b>11,937</b>
<b>Year on Year Variation</b>				<b>0.7%</b>

UPPER MACQUARIE COUNTY COUNCIL

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## Budget Estimates for Income & Expenditure 2019/2020

This is the statement containing the detailed estimate of the council's **income** for 2019/2020 required by Clause 201 of the *Local Government (General) Regulation 2005*.

UPPER MACQUARIE COUNTY COUNCIL OPERATIONAL PLAN BUDGET 2019/2020				
INCOME	2018/2019	2018/2019	2019/2020	2019/2020
	ORIGINAL ESTIMATE	REVISED Mar ESTIMATE	CURRENT ESTIMATE	Difference Year: Year
<b>OPERATING GRANTS</b>				
NSW Weeds Action Program Grant	\$337,498	\$334,859	\$334,859	\$8,783
<b>OPERATING CONTRIBUTIONS</b>				
Bathurst Regional Council	\$223,334	\$223,333	\$229,364	\$5,583
Lithgow City Council	\$182,918	\$182,918	\$187,857	\$4,572
Oberon Shire Council	\$102,898	\$102,898	\$105,676	\$2,573
Blayney Shire Council	\$71,540	\$71,540	\$73,472	\$1,789
<b>ROADSIDE WEEDSPRAY CONTRIBUTIONS</b>				
Bathurst Regional Council	\$-	\$-	\$19,230	\$19,230
Lithgow City Council	\$-	\$-	\$15,750	\$15,750
Oberon Shire Council	\$-	\$-	\$8,860	\$8,860
Blayney Shire Council	\$-	\$-	\$6,160	\$6,160
<b>INTEREST &amp; INVESTMENT INCOME</b>				
Interest on Investments	\$20,000	\$20,000	\$20,000	\$-
<b>USER FEES &amp; CHARGES</b>				
Certificates - Adverse Affectations	\$5,000	\$10,000	\$7,000	\$2,000
Sundry Income	\$9,000	\$-	\$-	\$(9,000)
Enforcement Fines & Costs	\$11,250	\$-	\$12,000	\$750
Herbicide Sales to Landholders	\$56,250	\$49,500	\$26,400	\$(29,850)
Aerial Spraying Works	\$575,000	\$385,000	\$550,000	\$(25,000)
Ground Spraying Works	\$-	\$7,000	\$3,000	\$3,000
				\$-
<b>FINANCIAL RESERVES</b>				
Transfer OUT from Cash Reserves				\$-
FUND Nos 3 - Plant & Vehicle	\$-	\$-		\$-
FUND Nos 4 - Infrastructure & Technology	\$-	\$45,000		\$-
				\$-
<b>TOTAL INCOME</b>	<b>\$1,594,688</b>	<b>\$1,432,048</b>	<b>\$1,599,628</b>	<b>\$15,200</b>
<b>Year on Year Variation</b>				<b>1.0%</b>

<b>NET RESULT FOR YEAR</b>	<b>\$633</b>	<b>\$679</b>	<b>\$3,635</b>
	<b>SURPLUS</b>	<b>SURPLUS</b>	<b>SURPLUS</b>

<b>Fixed Cost Cover Ratio (Zero Target)</b>	<b>-10%</b>	<b>-7%</b>
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UPPER MACQUARIE COUNTY COUNCIL